

**Central City Complex
Problem Statement**

1. You have been directed by the Liberty County EOC to develop written IAPs for each shift (as per the Liberty County EOP), but you have inadequate planning resources. You have placed an order that included Resource, Situation, and Documentation Unit Leaders, but so far, your complex has not ranked high enough to have your requests filled.
2. You need additional assistance in debris removal. The Liberty County Office of Unemployment has offered a pool of unskilled labor. The Team is concerned about hiring untrained people for the operation.
3. Many residents have been displaced by the storm. The shelters in Central City are at capacity, but more evacuees need assistance. The City would like to open additional shelters. According to the County SOP, the City must request additional shelters through the County EOC.
4. The West Branch Director is developing the response to the City Walk, a popular restaurant and nightspot that extends 5 blocks along the west bank of the Roaring River in the business district. The complex has sustained heavy structural damage from both wind and water. The Director is uncertain about whether or not the buildings are safe to enter. No one on his staff has the expertise to make this determination. He has held off searching these buildings until he can make a determination as to whether his personnel can enter safely.
5. Reports of looting and vandalism are being reported in the business district. The Central City Police Department has been assigned to evacuate residential areas and is tapped out.
6. Communications and access have been cut off to the 10-block area adjacent to the river north of the River Walk. You have requested a helicopter to survey the area for anyone needing rescue. You must compete for helicopter time with all other incidents in the county.
7. You placed the order for two Type 3 USAR (Technical Rescue) teams 36 hours ago. The West Branch needs these for search and rescue ASAP.

**Turtle River Area Command
Problem Statement**

1. You have 10 public works dozers staged in case they are needed at the Fisherville Complex. It does not look like there is an extensive amount of debris in the roadways in Fisherville. You received a call from the Incident Commander (IC) of the Central City Complex (a personal friend) wanting to know if he can have the dozers to clear debris in the East Branch.
2. Despite your request for written IAPs and standardized situation reports, with the exception of Deep River Incident, you have received nothing. Your ICs all indicate they are hampered by lack of planning support, but the Liberty County EOC refuses to move your incidents up in the priority list for resources.
3. Wind conditions often limit flight time to several hours just after sunrise and just before sunset. Much of area is accessible only by air. Requests for helicopter support outstrip available aircraft and flight time.
4. The Liberty County Department of Unemployment has approached you about hiring a number of unskilled workers from their unemployment roles. While the Fisherville Complex and Deep River Incident could use the additional assistance in clearing debris (building materials and trees), the ICs are concerned about hiring untrained people for the operation.
5. You have learned that the Fisherville Complex has given the Deep River Incident 20 Liberty County Sheriff's Deputies to help with door-to-door searches.
6. You get a call from the Liberty County EOC with an ETA for a strike team of dump trucks for Fisherville. Neither you nor the county has a record of such a request, and Fisherville is not your highest priority for dump trucks. You discover that the IC from the Fisherville Complex has been talking directly to a personal friend on the public works desk in the Columbia State EOC.
7. The State Department of Health is concerned about mosquitoes breeding in Pelican, Lowell, and Jordan Marshes. The State suffered a major outbreak of West Nile virus last year, and is concerned about a recurrence. Department scientists would like to field test a new mosquito abatement treatment. Their laboratory tests indicate the treatment is nontoxic to other plants and animals, but it has never been tested outside a lab. There is a 36-hour window of opportunity when mosquitoes are susceptible to the treatment. The Department needs 8 hours lead time to deploy—they need a decision by 0800 tomorrow.

**Liberty County EOC
Problem Statement**

1. Because there are no services in Bayport, the county has ordered a mandatory evacuation. Liberty County Sheriff's Deputies evacuating people who rode out the storm in Bayport report two families are refusing to leave. There are five children under the age of 10 involved. Deputies want to know if they can remove them by force.
2. The superintendent of public schools for Liberty School District wants to know when the shelters will be closed in his three high schools and junior high in Central City. The shelters currently have approximately 2,000 evacuees among them. He emphasizes the importance of returning the children to normal schedules as soon as possible, and says if students lose more than 10 days in any one school year, they may have to repeat the year. Today is the third day of school closure.
3. The County Unemployment Office calls with a list of 40 unemployed workers who are currently in the shelters. They want the County EOC to assign them to help clear debris from roadways. These are unskilled laborers, and the County Risk Manager is warning of potential liability if the county uses them. The Unemployment Office will provide hardhats and gloves, but no other PPE. Both the Central City Complex and Turtle River Area Command have outstanding requests for debris removal assistance.
4. The State has assigned one National Guard 214 helicopter to the county. The Central City Complex and the Turtle River Area Command have both asked for the helicopter. Because of weather, it has been averaging 6 hours of usable flight time per day.

**Columbia State EOC (MAC Group)
Problem Statement**

1. Both the USDA and the State Department of Agriculture are inclined to allow the Turtle River Area Command to test its experimental mosquito treatment. U.S. Fish and Wildlife Service and the State Fish and Game are vehemently opposed to anything that poses a risk to rare native birds that live in the marshes. The birds are at risk of extinction, and have already been severely stressed by the hurricane.
2. Incidents frustrated with lack of resources have begun to conduct “back door” negotiations with each other.
3. Your EOC Coordinator is having difficulty getting up-to-date incident information in a timely fashion. In turn, this is affecting the MAC Group’s decisionmaking capability.
4. Unemployment for unskilled labor is high in the State. The hurricane has presented a windfall employment situation, and the Governor is eager to capitalize on it. He has requested the MAC Group to ensure the hiring of as many local unemployed workers as possible.
5. The JFO has called concerning an order for two Type 3 USAR Task Forces. Apparently the adjacent State has also received a similar order through the EMAC and placed it with the JFO. The JFO wants to know if this is a duplicate order, or if the Central City Complex really needs four teams.

ICS-213 General Message

GENERAL MESSAGE		
TO:		POSITION:
FROM:		POSITION:
SUBJECT:	DATE:	TIME:
MESSAGE:		
SIGNATURE:		POSITION:
REPLY:		
DATE:	TIME:	SIGNATURE/POSITION:

ICS-214 Unit Log

[illegible]